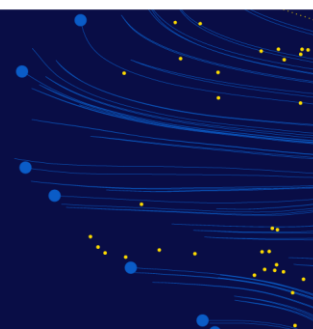


# Strategic Management Accounting

## 3<sup>rd</sup> Edition (Enhanced)



## Corrections

Date last published: 24/07/2024

### Item 1

Date last published: 01/02/2023

#### Module 1

##### Causes of Change in the Business Environment, page 28

- The heading “Internal Structures” is missing before the section on “Flatter Hierarchies”. Internal Structures is one of the causes of change in the contemporary business environment (refer to Figure 1.6).

### Item 2

Date last published: 05/03/2021

#### Module 2

##### Table 2.2 Internal Stakeholders and their Information Needs, page 48

- Remove the text in red from Table 2.2  
Non-financial performance measures such as:
  - cycle time (order to delivery)
  - quality (reword, warranty claims, waste)
  - productivity ~~(cost per unit of output)~~
  - inventory turnover
  - on-time delivery.

### Item 3

Date last published: 24/04/2021

#### Module 3

##### Step 3: Direct Materials Cost Budget, page 112

- Change the following sentence to:  
To determine the quantity of direct material that will be used in manufacturing the finished goods, this budget is linked to the number of finished goods that need to be ~~purchased~~ **produced**, forecast for each period in the productive budget.

**Item 4**

Date last published: 27/01/2021

**Module 3****Example 3.7, page 116**

- The last two columns should be 32,000 and 36,000 respectively (marked in red).

**Example 3.7**

Sales volume	24,000	26,000	28,000	32,000	36,000
Budgeted sales revenue	1,200,000	1,300,000	1,400,000	1,600,000	1,800,000

**Item 5**

Date last published: 30/07/2021

**Module 3****Example 3.14, page 121**

- The following sentence has been replaced:  
 “The sales volume variance indicates that the variance in the profit (or contribution margin) of the organisation is solely because of the decrease in the number of units sold.”
- The replacement sentence is:  
 “The unfavourable sales volume variance is due to the decrease in the number of units sold.”

**Item 6**

Date last published: 01/02/2023 (changes marked in red)

Date first published: 13/09/2021

**Module 6****Case Study 6.8, page 350**

- Change the following figures in the **partial elimination** of non-value adding activities:

Function and activities	Benefit
Rework of prototypes	\$115 000
Rework patterns	\$220 000
On the job inspection activity	\$205 000
Repair and Maintenance	\$ 70 000
Hazardous waste disposal	\$ 50 000
Warranty claims	\$550 000
Customer complains	\$110 000
Total costs	\$1320 000

## Item 7

Date last published: 28/10/2021

### Module 6

#### Case Study 6.2 (b), pages 312–313

- Remove the '\$' under the 'Number of cost drivers'.
- The second table should be FC202, not FC102.

## Item 8

Date last published: 04/04/2023

### Module 6

#### Pricing Strategies, page 326

- Figure 6.5 illustrates two product attributes, price and ~~quality~~ **promotion or marketing expenditure**, that influence pricing strategy.

## Item 9

Date last published: 03/06/2021

### Case Studies

#### Case Study Task 3: Budgeting, page 468

- The solution on page 468 should be referring to (c) Revenue rather than (b) Revenue.

## Item 10

Date last published: 01/02/2024

### Module 6

#### Case Study 6.13 (d), page 378

- Under 'Details', the 'net margin' and 'net margin %' on sales should be changed to 'net **profit** margin' and 'net **profit** margin % on sales' for clarity.

## Item 11

Date last published: 20/04/2024

### Module 6

#### Case Study 6.11, page 365

- The value for 'Total Direct Labour' in the first column of the table should change from **\$295 000** to **\$1 295 000**.

## Item 12

Date last published: 27/07/2024

### Suggested Answers

#### Case Study 6.2, page 440

- In Table (a) the final value of FC303 should change from **500** to **2500**.

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*You can find the FAQ document on the Guided Learning Dashboard, and the Ask the Expert forum on the top right-hand corner above the course material.*